



SEPROD LIMITED
INTERIM REPORT

3 MONTHS ENDED
31 MARCH 2026



HIGHLIGHTS FOR Q1 2026



REVENUE

March 2026 – \$36.42 billion

March 2025 – \$37.69 billion



NET PROFIT

March 2026 – \$1.65 billion

March 2025 – \$0.85 million



EPS

March 2026 – \$1.83 per share

March 2025 – \$0.75 per share



STOCKHOLDERS' EQUITY

March 2026 – \$50.66 billion

December 2025 – \$49.91 billion



INTERIM REPORT TO THE STOCKHOLDERS

Q1 Performance (January-March 2026)

This report presents the unaudited consolidated financial statements for Seprod Limited for the three (3) months ended 31 March 2026 (Q1). It provides a comprehensive overview of the Company's financial position, performance and cash flows. The data is presented in Jamaican dollars. The analysis covers Q1 performance with a comparison to the same period in 2025.

Revenue & Profitability Analysis

- **Revenue:** Down 3% or \$1.28 billion, primarily due to the continued negative impact of Hurricane Melissa on the HORECA channel.
- **Gross Profit:** Closed at \$9.72 billion, a reduction of 4% or \$372 million when compared to 2025, reflecting the impact of the reduction in top line performance as well as increased input costs. The gross profit margin decreased from 26.73% in 2025 to 26.64% in 2026.
- **Operating Expenses:** Increased by 1% or \$90 million. Management continues to manage costs despite increasing prices.
- **Operating Profit:** Increased by 16% to \$2.76 billion from \$2.34 billion in prior year.
- **Finance Costs:** Increased marginally by 1% or \$16.9 million due to high debt levels used to finance strategic acquisitions. Management is focused on deleveraging the balance sheet for this financial year.
- **Profit before Tax:** Up 24% to \$1.69 billion (2025: \$1.36 billion).
- **Profit after Tax:** Closed at \$1.65 billion, an increase of 94% (2025: \$0.85 billion).

Asset & Equity Position

- **Total Assets:** \$137.44 billion, down 5% from \$144.85 billion in December 2025.
- **Total Liabilities:** \$86.78 billion, down 9% from \$94.94 billion.
- **Shareholders' Equity:** \$50.66 billion at March 31, 2026.
- **Dividends:** No dividend was declared in Q1. The Board of Directors approved a dividend of \$0.605 per share at the meeting held on April 28, 2026. This is in line with similar payments in 2025.

During the period, the Group divested one of its subsidiaries, International Biscuits Limited (IBL). This transaction represented a deliberate and strategic step in aligning the portfolio with our long-term growth priorities. The Group is sharpening its operational focus, strengthening its balance sheet and preserving strong commercial partnerships that support its broader manufacturing and distribution platform. Under the terms of the transaction, the Group, through its distribution subsidiaries, will continue the local distribution of the products manufactured by IBL.



Outlook

The Seprod Group remains focused on building out its strategic priorities of regional expansion, operational efficiency, brand strength and market leadership. The year-to-date performance signals sustained progress, even amidst global uncertainties and regional challenges.

We remain focused on margin resilience, cash generation, cost optimization, disciplined growth and improving return on equity (ROE). These initiatives are foundational to building a more efficient, integrated and performance-driven organization.

While macroeconomic conditions remain uncertain - including global supply chain volatility, interest rate pressures and input cost fluctuations - the Group is in a position of greater financial and operational strength, driven by:

- Stronger earnings momentum and improved liquidity
- A strengthened brand investment and innovation pipeline
- Enhanced operating discipline and integration capabilities

Our strategic priority will be to deepen synergy extraction across business units, strengthen regional distribution platforms and drive sustainable margin expansion.

We remain confident in the Group's ability to continue to deliver long-term shareholder value while reinforcing our competitive position across the markets in which we operate.

We thank our shareholders for their continued confidence and look forward to a strong year.

Handwritten signature of P. B. Scott in black ink.

P. B. Scott
Chairman

Handwritten signature of R. R. Pandohie in black ink.

R. R. Pandohie
Chief Executive Officer

May 15, 2026



SHAREHOLDERS PROFILE AS AT 31 MARCH 2026

Ten Largest Shareholders

1. Musson (Jamaica) Limited	231,832,586
2. Coconut Industry Board	163,420,345
3. JCSD Trustee Services Limited – Facey Group Limited	125,234,043
4. Musson Investments Limited	66,488,627
5. Stony Hill Capital Limited	47,189,219
6. Panmar Limited	25,086,719
7. Grace Kennedy Limited Pension Scheme	21,955,904
8. Caribprop Limited	15,653,638
9. National Insurance Fund	15,443,045
10. Sportswear Producers Limited	14,145,643

Shareholding of Directors

1. Paul B. Scott (Chairman)	Nil
- connected persons	470,744,475
2. Richard R. Pandohie (Chief Executive Officer)	3,998,231
-connected persons	25,086,719
3. Byron E. Thompson	1,220,668
4. Melanie Subratie	Nil
- connected persons	470,744,475
5. Michael J. Subratie	Nil
6. Nicholas Scott	122,884
- connected persons	8,290,163
7. Patrick Scott	Nil
8. Nicholas Jones	Nil
9. Brian Wynter	Nil
10. Mark Suomi	Nil
11. Ron Schindler	Nil
12. Anthony (Mark) Hart	Nil
- Connected persons	14,145,643



Shareholding of Executive Committee

1. Carol Andrade	13,000
2. Andrew Anguin	Nil
3. Andres Assee	Nil
4. Juan Baez	Nil
5. Meleacia Benjamin	Nil
6. Ralston Bent	Nil
7. Euton Cummings	Nil
8. Damion Dodd	2,158,275
9. Fredy Graell	Nil
10. Chana Hay	2,515,245
11. Kareem Jones	Nil
12. Richard Pandohie	3,998,231
- connected person	25,086,719
13. Amanda Sasso	460,000
14. Patrick Scott	Nil
15. Ferron Senior	Nil
16. Tameka Williamson-Smart	Nil



UNAUDITED INTERIM FINANCIAL STATEMENTS 3 MONTHS ENDED 31 MARCH 2026

Index

Consolidated Statement of Comprehensive Income	8
Consolidated Statement of Financial Position	9
Consolidated Statement of Changes in Equity	10
Consolidated Statement of Cash Flows	11
Business Segments	12
Notes to the Interim Financial Statements	13





Consolidated Statement of Comprehensive Income (Unaudited)

(expressed in Jamaican dollars unless otherwise indicated)

	3 months ended 31 March	
	2026 \$'000	2025 \$'000
Revenue	36,419,176	37,694,587
Direct expenses	(26,716,642)	(27,620,502)
Gross Profit	9,702,534	10,074,085
Other operating income	952,250	118,994
Other operating expenses	(7,894,484)	(7,804,157)
Operating Profit	2,760,300	2,388,922
Finance costs	(1,167,103)	(1,150,182)
Share of results of associate & joint venture	95,423	119,549
Profit before Taxation	1,688,620	1,358,289
Taxation	(15,309)	(490,824)
Net Profit from continuing operations	1,673,311	867,465
Net loss from discontinued operations	(20,620)	(17,548)
Net Profit	1,652,691	849,917
Other comprehensive income, net of taxes	(15,971)	37,613
Total Comprehensive Income	1,636,720	887,530
Net Profit is attributable to:		
Stockholders of the Company	1,669,388	548,403
Non-controlling interests	(16,697)	301,514
Total	1,652,691	849,917
Total Comprehensive Income is attributable to:		
Stockholders of the Company	1,653,417	586,016
Non-controlling interests	(16,697)	301,514
Total	1,636,720	887,530
Earnings per Stock Unit attributable to Stockholders of the Company (page 13)		
Continuing operations	\$1.85	\$0.76
Discontinued operations	(\$0.02)	(\$0.01)
Total	\$1.83	\$0.75



Consolidated Statement of Financial Position (Unaudited)

(expressed in Jamaican dollars unless otherwise indicated)

	31 March 2026 \$'000	31 March 2025 \$'000	31 December 2025 \$'000
Non-current Assets			
Property, plant and equipment	26,135,794	26,737,490	27,497,572
Right of use assets	4,536,580	4,515,428	4,710,222
Intangible assets	18,303,496	18,720,743	18,440,577
Investment properties	2,273,500	-	2,273,500
Investments	2,616,607	2,622,087	2,632,578
Investment in associate & joint venture	2,759,422	2,794,419	2,663,998
Long term receivables	817,911	858,712	706,760
Post-employment benefit asset	831,174	775,437	831,174
Biological assets	771,193	682,764	784,616
Deferred tax assets	2,249,320	3,636,111	3,304,400
	<u>62,294,997</u>	<u>61,343,191</u>	<u>63,845,397</u>
Current Assets			
Inventories	33,822,717	33,018,350	36,308,960
Biological assets	-	20,531	-
Receivables	34,560,469	32,943,004	37,246,926
Non-current assets held for sale	-	285,761	-
Taxation recoverable	412,064	504,965	384,717
Cash and bank balances	6,351,058	5,284,849	7,065,297
	<u>75,146,308</u>	<u>72,057,460</u>	<u>81,005,900</u>
Current Liabilities			
Payables	27,946,349	25,303,292	33,589,280
Current portion of long term liabilities	8,008,439	13,409,665	10,899,655
Current portion of lease obligations	763,276	275,302	934,460
Taxation payable	546,686	259,724	661,427
	<u>37,264,750</u>	<u>39,247,983</u>	<u>46,084,822</u>
Net Current Assets			
	<u>37,881,558</u>	<u>32,809,477</u>	<u>34,921,078</u>
	<u>100,176,555</u>	<u>94,152,668</u>	<u>98,766,475</u>
Equity Attributable to Stockholders of the Company			
Share capital	16,570,991	5,768,558	16,570,991
Capital reserves	9,712,091	9,591,301	9,728,062
Retained earnings	13,657,795	14,810,241	11,988,407
	<u>39,940,877</u>	<u>30,170,100</u>	<u>38,287,460</u>
Non-controlling Interest			
	<u>10,724,068</u>	<u>17,495,960</u>	<u>11,624,899</u>
	<u>50,664,945</u>	<u>47,666,060</u>	<u>49,912,359</u>
Non-current Liabilities			
Post-employment benefit obligations	308,082	297,971	308,082
Long term liabilities	41,092,465	37,057,995	40,173,293
Lease obligations	4,602,552	4,742,675	4,684,768
Deferred tax liabilities	3,508,511	4,387,967	3,687,973
	<u>49,511,610</u>	<u>46,486,608</u>	<u>48,854,116</u>
	<u>100,176,555</u>	<u>94,152,668</u>	<u>98,766,475</u>

Approved for issue by the Board of Directors on

15 May 2026

and signed on its behalf by:

Paul B. Scott

Chairman

Richard R. Pandohie

Director



Consolidated Statement of Changes in Equity (Unaudited)

(expressed in Jamaican dollars unless otherwise indicated)

	3 months ended 31 March 2026					
	Attributable to stockholders of the Company				Non-controlling Interest	Total
	Share Capital	Capital Reserves	Retained Earnings	Sub-total Equity		
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
At 1 January 2026	16,570,991	9,728,062	11,988,407	38,287,460	11,624,899	49,912,359
Total comprehensive income:						
Profit for the period	-	-	1,669,388	1,669,388	(16,697)	1,652,691
Fair value losses on investments	-	(15,971)	-	(15,971)	-	(15,971)
	-	(15,971)	1,669,388	1,653,417	(16,697)	1,636,720
Acquisition of preference shares in subsidiary	-	-	-	-	(812,811)	(812,811)
Preference dividends declared	-	-	-	-	(71,323)	(71,323)
At 31 March 2026	16,570,991	9,712,091	13,657,795	39,940,877	10,724,068	50,664,945

	3 months ended 31 March 2025					
	Attributable to stockholders of the Company				Non-controlling Interest	Total
	Share Capital	Capital Reserves	Retained Earnings	Sub-total Equity		
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
At 1 January 2025	5,768,558	9,553,688	14,261,838	29,584,084	17,194,446	46,778,530
Total comprehensive income:						
Profit for the period	-	-	548,403	548,503	301,514	849,917
Fair value gains/(losses) on investments	-	37,613	-	37,613	-	37,613
	-	37,613	548,403	586,016	301,514	887,530
At 31 March 2025	5,768,558	9,591,301	14,810,241	30,170,100	17,495,960	47,666,060



Consolidated Statement of Cash Flows (Unaudited)

(expressed in Jamaican dollars unless otherwise indicated)

	3 months ended 31 March	
	2026	2025
	\$'000	\$'000
Cash Flows from Operating Activities		
Net profit	1,652,691	849,917
Items not affecting cash resources:		
Amortization of intangible assets	223,559	122,464
Depreciation	681,287	670,605
Interest income	(6,349)	(1,543)
Interest expense –		
Lease obligations	64,002	17,468
Loans and other	1,065,758	1,044,176
Gain on disposal of subsidiary	(921,861)	-
Results of associate & joint venture	(95,423)	(119,549)
Taxation	15,309	490,824
	<u>2,678,973</u>	<u>3,074,362</u>
Changes in operating assets and liabilities:		
Inventories	2,264,574	2,001,222
Receivables	2,579,258	(357,286)
Biological assets	13,423	(15,865)
Payables and other	(4,738,193)	(3,572,747)
	<u>2,798,035</u>	<u>1,129,686</u>
Taxation paid	(181,885)	(892,410)
Cash provided by operating activities	<u>2,616,150</u>	<u>237,276</u>
Cash Flows from Investing Activities		
Net purchase of property, plant and equipment	(209,582)	(618,063)
Net cash inflow on disposal of subsidiary	1,706,086	-
Acquisition of preference shares in subsidiary	(812,811)	-
Long term receivables	(22,785)	(14,197)
Interest received	6,349	1,543
Cash provided by/(used in) investing activities	<u>667,257</u>	<u>(630,717)</u>
Cash Flows from Financing Activities		
Long term loans	(1,834,613)	1,474,370
Lease obligations	(317,402)	(217,344)
Dividends paid	(642,442)	(303,537)
Interest paid	(1,203,189)	(1,073,782)
Cash used in financing activities	<u>(3,997,646)</u>	<u>(120,293)</u>
Change in cash and cash equivalents	(714,239)	(513,734)
Cash and cash equivalents at beginning of period	<u>7,065,297</u>	<u>5,798,583</u>
CASH AND CASH EQUIVALENTS AT END OF PERIOD	<u><u>6,351,058</u></u>	<u><u>5,284,849</u></u>



Business Segments (Unaudited)

(expressed in Jamaican dollars unless otherwise indicated)

3 months ended 31 March 2026	Manufacturing	Distribution	Eliminations	Group
	\$'000	\$'000	\$'000	\$'000
External revenue	3,337,660	33,081,516	-	36,419,176
Inter-segment revenue	5,741,590	-	(5,741,590)	-
Total revenue	9,079,250	33,081,516	(5,741,590)	36,419,176
Segment result	262,774	1,461,235	-	1,724,009
Unallocated income and expenses				1,036,291
Operating profit				2,760,300
Segment assets	20,248,802	92,478,213	-	112,727,015
Unallocated assets				24,714,290
Total assets				137,441,305
Segment liabilities	12,948,432	58,208,236	-	71,156,668
Unallocated liabilities				15,619,692
Total liabilities				86,776,360
Capital expenditure	17,514	192,068	-	209,582
Depreciation	181,867	440,413	-	622,280
Unallocated depreciation				59,007
Total depreciation				681,287

3 months ended 31 March 2025	Manufacturing	Distribution	Eliminations	Group
	\$'000	\$'000	\$'000	\$'000
External revenue	3,042,545	34,652,042	-	37,694,587
Inter-segment revenue	5,313,884	-	(5,313,884)	-
Total revenue	8,356,429	34,652,042	(5,313,884)	37,694,587
Segment result	1,333,828	1,778,313	-	3,112,141
Unallocated income and expenses				(723,219)
Operating profit				2,388,922
Segment assets	19,224,355	87,297,081	-	106,521,436
Unallocated assets				26,879,215
Total assets				133,400,651
Segment liabilities	10,651,811	55,805,392	-	66,457,203
Unallocated liabilities				19,277,388
Total liabilities				85,734,591
Capital expenditure	237,821	380,242	-	618,063
Depreciation	197,181	426,385	-	623,566
Unallocated depreciation				47,039
Total depreciation				670,605

Total revenue for the period includes export sales of \$1,408,213,000 (2025 – \$1,309,607,000).



Notes to the Interim Financial Statements

(expressed in Jamaican dollars unless otherwise indicated)

Basis of preparation

These unaudited interim financial statements have been prepared in accordance with International Financial Reporting Standards (IFRS) and IFRS Interpretations Committee (IFRS IC) applicable to companies reporting under IFRS. The financial statements have been prepared under the historical cost convention, as modified by the measurement of: land and buildings, investments and defined benefit pension plan assets at fair value; and assets held for sale and biological assets at fair value less costs to sell.

The accounting policies followed in these interim financial statements are consistent with those used in the audited financial statements for the year ended 31 December 2024.

These interim financial statements do not reflect adjustments for the fair value of intangibles assets on the acquisition of subsidiaries, for the re-measurement of post-employment benefits or for the fair value of investments (other than those resulting from changes in foreign exchange rates) as at 31 March 2026. Such adjustments are made during the annual audit process based on independent valuations and will be reflected in the annual audited financial statements.

Earnings per Stock Unit attributable to Stockholders of the Company

	3 months ended 31 March	
	2026	2025
Net profit attributable to stockholders of the Company (\$'000)	1,669,388	548,403
Weighted average number of ordinary stock units ('000)	910,887	733,488
Basic earnings per stock unit (\$)	\$1.83	\$0.75

Subsequent event - Proposed dividends

At a meeting held on 28 April 2026, the Board of Directors approved a dividend of \$0.605 per share payable on 5 June 2026 to shareholders on record as at 15 May 2026.



SEPROD LIMITED

3 Felix Fox Boulevard, Kingston, Jamaica